## ANNUAL CORPORATE GOVERNANCE REPORT

OF

## SIMBAG SA EMERHENSYA ASIN DAGDAD PASEGURO MUTUAL BENEFIT ASSOCIATION, INC. (SEDP MBA)

For the fiscal year ended 2020
 Certificate Authority Number 2019-12-R
 LEGAZPI CITY, ALBAY
Province, Country or other jurisdiction of incorporation or organization
 3/F THE CHANCERY, CATHEDRAL COMP. ALBAY DISTRICT, LEGAZPI CITY
Address of principal office
Postal Code
 (052) 481-4449
Company's telephone number, including area code
 mba.sedp.ph
Company's official website
 Former name, former address, and former fiscal year, if changed since last report.

## 2020 ANNUAL CORPORATE GOVERNANCE REPORT

	Compliant/ Non- Compliant	Additional Information	Explanation
		THE BOARD GOVERNANCE RESPONSIBILITIES	
<b>Principle 1.</b> The company should be headed corporate objectives and the long-term be	•	rking board to foster the long-term success and sustainability of the eholders and other stakeholders.	corporation in a manner consistent with its
Recommendation 1.1			
1. Board composed of directors with	COMPLIANT	Link and References:	
collective working knowledge, experience, or expertise that is relevant to the company's industry/sector.		The SEDP MBA Board of Trustees are equipped with collective working knowledge, experience, and has appropriate mix of competence and expertise.	
2. Board has an appropriate mix of	COMPLIANT	Please refer to their respective profile:	
competence and expertise.		https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO	
3. Directors remain qualified for their	COMPLIANT	https://mba.sedp.ph/staff/REV-FR-REX-PAUL-B-ARJONA	
positions individually and collectively to enable them to fulfill their roles and		https://mba.sedp.ph/staff/MS-AMY-B-BOMBUHAY	
responsibilities and respond to the needs		https://mba.sedp.ph/staff/MR-ANDRES-M-PACLIBAR	
of the organization		https://mba.sedp.ph/staff/DR-TERESITA-Q-GALANG-CPA-DBA	
		https://mba.sedp.ph/staff/FR-JONNATHAN-L-CALLEJA	
		https://mba.sedp.ph/staff/MS-MA-CHRISTINA-CORTEZA	

Recommendation 1.2			
Board is composed of a majority of non-executive directors.	COMPLIANT	The Board of Trustees of SEDP MBA is consists of seven (7) members who are practicingCatholic namely the following: three (3) trustees shall be elected by the active members withexisting loans funded by the Simbag sa Pag-Asenso Inc.; two (2) independent trustees, to be elected by the active members and two (2) members, one (1) of whom is representative of the SEDP- Simbag sa Pag-Asenso, Inc. (A Microfinance NGO) and one	

		(1) representative from Social Action Center (SAC) Diocese of Legazpi.  Link and References:	
		SEDP MBA Board of Trustees Composition	
		https://mba.sedp.ph/who-we-are/our-institution	
Recommendation 1.3			
1. Company provides in its Board Charter or Manual on Corporate Governance a policy on the training of directors.	COMPLIANT	The Governance Committee provides for the board's effectiveness and continuing development.  The specific responsibilities of the Governance Committee include:  Recommending to the board policies and processes designed to provide for effective and efficientgovernance, including but not limited to policies for:  Evaluation of the board and the chairperson.  Election and re-election of board members.  Board orientation and education.  Succession planning for the board chair and other board members.  Link and References:  Governance Committee Charter  https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf	
Company provides in its Board Charter or Manual on Corporate Governance an orientation program for first-time directors.	COMPLIANT	Orientation program for first time Directors Link and References: Governance Committee Charter Page 2 Responsibilities of the Committee https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf	
3. Company has relevant annual continuing training for all directors	COMPLIANT	Training Attended for the year 2020  Link and References:  • SEDP MBA 2020 Annual Report Page 20  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA%20202 0%20ANNUAL%20REPORT.pdf	

Recommendation 1.4	COARDIJANT	The CCDD MDA Decord of Tweeters is some acade of Tweeters of the	
1. Board has a policy on board diversity	COMPLIANT	The SEDP MBA Board of Trustee is composed of 7 members of 3 Female and 4 Male	
		Link and References:	
		•SEDP MBA Website	
		https://mba.sedp.ph/who-we-are/our-institution	
Recommendation 1.5			
Board is assisted in its duties by a Corporate Secretary	COMPLIANT	The Management Support Staff (MS) is currently performing the function of the Corporate Secretary who assists the Board during Board meetings and other relevant tasks of the Board of Trustees.  Link and References:	
		Job Description of Management Support Staff	
2. Corporate Secretary is a separate individual from the Compliance Officer	COMPLIANT	The acting Corporate Secretary is Ms. Nica Madrona, Management Support Staff of SEDP MBA and not functioning as Compliance officer.  Link and references:  https://mba.sedp.ph/who-we-are/our-institution	
3. Corporate Secretary is not a member of the Board of Directors.	COMPLIANT	Corporate Secretary is not a member of the Board of Trustees Link and References: <a href="https://mba.sedp.ph/who-we-are/our-institution">https://mba.sedp.ph/who-we-are/our-institution</a>	
4. Corporate Secretary attends training/s on corporate governance.	COMPLIANT	The SEDP MBA Corporate Secretary attended the "Briefer on Revised Code of Corporate Governance for IC Regulated Companies and Annual Corporate Governance Report" conducted by the RIMANSi last August 10, 2020 via zoom video conferencing.	
		Link and References:	
		• SEDP MBA 2020 Annual Report Page 19	
		https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA%20202 0%20ANNUAL%20REPORT.pdf	
Recommendation 1.6			

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1. Board is assisted by a Compliance Officer	COMPLIANT	Since the Compliance officers are part of the management, they are the one responsible in assisting the Board of Trustees in the compliance to the government regulators.	
		Link and References:	
		Job Description of General Manager and Admin & Finance Officer	
2. Compliance Officer has a rank of Vice President or an equivalent position with adequate stature and authority in the corporation	COMPLIANT	The Compliance and Alternate Compliance Officers of SEDP MBA are the following:  1. Roberto Dalit, General Manager 2. Josie Belen, Admin & Finance Officer.  Link & References: Secretary Certificate: Compliance Officer and Alternate Compliance Officer  Compliance Officer Secretary Certificate	The Management designation in Mutual Benefit Association is usually General Manager unlike in the Corporate setting it is the President wherein the President in our setting is the Chairman of the Board.
		1	
3. Compliance Officer is not a member of the board	COMPLIANT	SEDP MBA Compliance officers are part of the management team and not of the Board as stated in their designation.	
		Link & References:	
		https://mba.sedp.ph/who-we-are/our-institution	
4. Compliance Officer attends training/s on corporate governance annually.	COMPLIANT	The SEDP MBA Compliance Officers attended the "Briefer on Revised Code of Corporate Governance for IC Regulated Companies and Annual Corporate Governance Report" conducted by the RIMANSI last August 10, 2020	
		Link and References:	
		• SEDP MBA Annual Report Page 18	
		https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA%20202 0%20ANNUAL%20REPORT.pdf	
<b>Principle 2.</b> The fiduciary roles, responsibil and guidelines should be made known to a		ities of the Board as provided under the law, the company's articles	and by-law, and other legal pronouncements
Recommendation 2.1	an un ectors as well as	to stockholders and other stakeholders.	
necommendation 211			

1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.	Link and References:  •SEDP MBA Board Evaluation Tool  •https://mba.sedp.ph/mba.sedp.ph%20PDFs/2020%20BOARD%20 RESOLUTIONS.pdf	
company.	BOT Meeting Minutes – December 2020  BOT Meeting December 18, 2020 .pdf	

Recommendation 2.2			
1. Board oversees the development, review, and approval of the company's business objectives and strategy.	COMPLIANT	Every first quarter of the year the Board of Trustees reviewed and approved the Annual Plan/Business Objectives and strategy of SEDP MBA prepared by the management.  Link and References:  Minutes of the Finance Committee Meeting Resolution # 3 - Approval of Annual Plan and Financial Plan  FIN COM Feb 26.pdf	
2. Board oversees and monitors the implementation of the company's business objectives and strategy to sustain the company's long-term viability and strength.	COMPLIANT	The Board of trustees ensures the implementation of the set business objectives through the quarterly assessment presented by the management.  Links and References:  • Summary of Board of Trustees Resolution # 4 Acceptance of Operations and Financial Report https://mba.sedp.ph/mba.sedp.ph/20PDFs/2020%20BOARD%20RESOLUTIONS.pdf	
Recommendation 2.3		,	
1. Board is headed by a competent and qualifiedChairperson.	COMPLIANT	Link and References:  • SEDP MBA Annual Report  https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO	Link and References: • SEDP MBA Annual Report https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO
Recommendation 2.4			
1. Board ensures and adopts an effective succession planning program for directors, key officers, and management.	COMPLIANT	The succession planning of SEDP MBA Board of Trustees is clearly stated in the Governance Committee Charter as part of the responsibility of the Committee members.	The Governance Committee Chairman has the plan to review the committee charter to update some required policies on

2.Board adopts a policy on the retirement	COMPLIANT	Link and References:	corporate governance.
of directors and key officers.		Governance Committee Charter <a href="https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf">https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf</a>	This includes the clear policy of succession planning that might be adopted from the SEDP-Simbag sa Pag-Asenso Inc. as part of the Mutually Suppporting Institution (MSI).

Recommendation 2.5			
1. Board formulates and adopts a policy specifying the relationship between remuneration and performance of key officers and board members.	COMPLIANT	Link and references: Performance Evaluation Tool of the Board <a href="https://mba.sedp.ph/mba.sedp.ph/20PDFs/Fr.%20Jose%20Victor%20E.%20Lobrigo.pdf">https://mba.sedp.ph/mba.sedp.ph/20PDFs/Fr.%20Jose%20Victor%20E.%20Lobrigo.pdf</a>	
2. Board aligns the remuneration of key officers and board members with the long-term interests of the company.	COMPLIANT	As Mutual Benefit Association and a non-stock, non-profit organization, the Board of Trustees does not have any remuneration and retirement benefits due to the nature of their	
3. Directors do not participate in discussions or deliberations involving his/her remuneration.	COMPLIANT	service that is purely voluntary.  Link and References:  SEDP MBA By Laws Article II Section 7  https://mba.sedp.ph/mba.sedp.ph%20PDFs/sedp-mba-amended-by-laws_2018.pdf	
Recommendation 2.6			
1. Board has a formal and transparent board nomination and election policy.	COMPLIANT	The SEDP MBA have a Nomination Committee and BOT Election Guidelines that states the Composition, Qualifications, Remunerations and Terms of Office, Election Process and Election Flow  Link and References: https://mba.sedp.ph/files/Nomination%20Committee.pdf	
2. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.	COMPLIANT		The Board Nomination and election policy will be incorporated in the Corporate Governance Manual during the review and amendment by the Governance Committee
3. Board nomination and election policy include how the company accepts nominations from minority shareholders.	COMPLIANT	https://mba.sedp.ph/files/BOT%20Election%20Guidelines.pdf  Link and References:	

4. Board nomination and election policy include how the board reviews nominated candidates.	COMPLIANT	https://mba.sedp.ph/files/Nomination%20Committee.pdf	
5. Board nomination and election policy include an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.	COMPLIANT		
6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	COMPLIANT		
Recommendation 2.7			
Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions	COMPLIANT	Link and References:  ◆ SEDP MBA Corporate Governance Manual Page 11 RELATED PARTY TRANSACTIONS (RPT) BY THE TRUSTEES AND KEY EXECUTIVES https://mba.sedp.ph/mba.sedp.ph%2oPDFs/SEDP-MBA- Corporate-Governance-Manual.pdf	
2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions	COMPLIANT	Transaction of RPT between SEDP MBA and SEDP MFI on Loan granting and approval is one good example of Related Party Transaction between MSI's.  SEDP MBA ensures that there will be a disclosed collateral on	
3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile, and complexity of operations.	COMPLIANT	loan application and the required credit rating as required by the Insurance Commission.  Link and references: Summary of Board of Trustees Resolution No. 5 Minutes of the Meeting (Approval of Loan)  https://mba.sedp.ph/mba.sedp.ph%20PDFs/2020%20BOARD%20R ESOLUTIONS.pdf	
Recommendation 2.8			
1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief	COMPLIANT	Link and References:  • SEDP MBA Corporate Governance Manual PART II – GOVERNANCE STRUCTURE Board of Trustees General Duties & Responsibilities Page 5 H. to appoint and dismiss any employee of SEDP MBA whether	

2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer, and Chief Audit Executive).	COMPLIANT	regular, probationary, casual, or contractual, fix or adjust their salaries and all other personnel movements  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Corporate-Governance-Manual.pdf  Each staff have a have a unique Evaluation tool which was based on their job description. The performance was assessed through qualitative and quantitative competencies. The Performance Evaluation is conducted twice a year from Jan-June and July-December.  The Performance Evaluation Result is the basis of the salary increase of the staff in which the Board of Trustees recommends and approves the percentage increase corresponding to the adjectival rating (Outstanding and Very Satisfactory)  Link and references:  Performance Evaluation Policy  PERFORMANCE EVALUATION POLICY.pdf	
Recommendation 2.9			
1. Board establishes an effective performance management framework that ensures that Management, including the Chief Executive Officer performance is at par with the standards set by the Board and Senior Management.	COMPLIANT	The Management was mandated by the Board of Trustees to have a semestral performance evaluation report.  Link and references:	
2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the standards set by the Board and Senior Management.	COMPLIANT	Performance Evaluation Policy  PERFORMANCE EVALUATION POLICY.pdf	
Recommendation 2.10			
Board oversees that an appropriate internal control system is in place.	COMPLIANT	Link and References:  •SEDP MBA Audit Committee Charter Pag-3-4	
2. The internal control system includes a mechanism for monitoring and managing potential conflicts of interest of the Management, members, and	COMPLIANT	https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Audit- Committee-Charterpdf	

shareholders.			
3. Board approves the Internal Audit Charter	COMPLIANT	Link and References:  •SEDP MBA Audit Committee Charter  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Audit- Committee-Charterpdf	
Recommendation 2.11			
1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess, and manage key business risks.	COMPLIANT	Risk Management is part of the Audit Committee responsibility.  Proper Implementation and monitoring of Internal Control procedures are in-placed to mitigate the Enterprise Risk.	
2. The risk management framework guides the Board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	COMPLIANT	Link and References:  SEDP MBA Audit Committee Charter <a href="https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Audit-Committee-Charterpdf">https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Audit-Committee-Charterpdf</a>	
Recommendation 2.12			
1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities, and accountabilities in carrying out its fiduciary duties.	COMPLIANT	<ul> <li>Governance Committee Charter         https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf     </li> </ul>	
2. Board Charter serves as a guide to the directors in the performance of their functions.	COMPLIANT	<ul> <li>Audit Committee Charter         https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Audit-Committee-Charterpdf     </li> </ul>	
3. Board Charter is publicly available and posted on the company's website.	COMPLIANT	<ul> <li>Finance Committee Charter         <ul> <li>https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Finance-Committee-Charter.pdf</li> </ul> </li> <li>HR Committee Charter         <ul> <li>https://mba.sedp.ph/mba.sedp.ph%20PDFs/HR- charter.pdf</li> </ul> </li> </ul>	

**Principle 3:** Board committees should be set up to the extent possible to support the effective Board's actions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions, and responsibilities of all committees established should be contained in a publicly available Committee Charter.

Recommendation 3.1		
1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	COMPLIANT	Link and References: https://mba.sedp.ph/corporate-governance/#boardCommittees
Recommendation 3.2		
1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations.	COMPLIANT	<ul> <li>Link and References:         <ul> <li>SEDP MBA Audit Committee Charter Page 3-4</li> <li>https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Audit-Committee-Charterpdf</li> </ul> </li> <li>SEDP MBA Corporate Governance Manual Part 2 Governance         <ul> <li>Structure Page 9</li> <li>https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Corporate-Governance-Manual.pdf</li> </ul> </li> <li>SEDP MBA By-Laws Page 6         <ul> <li>https://mba.sedp.ph/mba.sedp.ph/20PDFs/sedp-mba-amended-by-laws_2018.pdf</li> </ul> </li> </ul>
2. Audit Committee is composed of at least three appropriately qualified non- executive directors, the majority of whom, including the Chairman, is independent.	COMPLIANT	Link and References: https://mba.sedp.ph/corporate-governance/#boardCommittees
3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing, and finance.	COMPLIANT	Link and References:  Board of Trustees Profile  • https://mba.sedp.ph/staff/DR-TERESITA-Q-GALANG-CPA-DBA  • https://mba.sedp.ph/staff/FR-JONNATHAN-L-CALLEJA  • https://mba.sedp.ph/staff/MS-AMY-B-BOMBUHAY  • https://mba.sedp.ph/staff/MS-MA-CHRISTINA-CORTEZA
4. The Chairman of the Audit Committee is not the Chairman of the Board or any other committee.	COMPLIANT	Link and References: https://mba.sedp.ph/corporate-governance/#boardCommittees

Recommendation 3.3			
1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	COMPLIANT	Link and References: • SEDP MBA Governance Committee Charter <a href="https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf">https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf</a>	
2. Corporate Governance Committee is composed of at least three members, the majority of whom should be independent directors.	COMPLIANT	Link and References: • Board Committees https://mba.sedp.ph/corporate-governance/#boardCommittees	
3. Chairman of the Corporate Governance Committee is an independent director.	COMPLIANT	Link and References: • Board Committees https://mba.sedp.ph/corporate-governance/#boardCommittees https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO	
Recommendation 3.4			
1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	COMPLIANT		Functions of the BROC is for finalization by the 3 <sup>rd</sup> Quarter of 2021
2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.		Link and References:  • https://mba.sedp.ph/corporate-governance/#boardCommittees  • https://mba.sedp.ph/staff/FR-JONNATHAN-L-CALLEJA  • https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO  • https://mba.sedp.ph/staff/DR-TERESITA-Q-GALANG-CPA-DBA	

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3. The Chairman of the BROC is not the Chairman of the Board or any other committee.		Link and References:  https://mba.sedp.ph/corporate-governance/#boardCommittees https://mba.sedp.ph/staff/FR-JONNATHAN-L-CALLEJA	
4. At least one member of the BROC has relevant thorough knowledge and experience in risk and risk management.		Link and References: https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO	
Recommendation 3.5			
1. The Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.	COMPLIANT	Link and References:  https://mba.sedp.ph/corporate-governance/#boardCommittees	
2. RPT Committee is composed of at least	COMPLIANT	Link and References:	
three non-executive directors, majority of		https://mba.sedp.ph/staff/DR-TERESITA-Q-GALANG-CPA-DBA	
whom should be independent, including the Chairman.		https://mba.sedp.ph/staff/FR-JONNATHAN-L-CALLEJA	
		https://mba.sedp.ph/staff/MR-ANDRES-M-PACLIBAR https://mba.sedp.ph/staff/MS-MA-CHRISTINA-CORTEZA	
Recommendation 3.6			
1. All established committees have Committee Charters stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources, and other relevant information.	COMPLIANT	Links and Reference:  • SEDP MBA Website (Policies) https://mba.sedp.ph/corporate-governance/#policies  • Finance Committee Charter https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Finance-Committee-Charter.pdf	
		<ul> <li>HR Committee Charter         https://mba.sedp.ph/mba.sedp.ph%20PDFs/HR-charter.pdf     </li> <li>Audit Committee Charter</li> </ul>	
		https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA-Audit- Committee-Charterpdf	
		•Governance Committee Charter https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Com mittee%20Charter%20(1).pdf	

2. Committee Charters provide standards for evaluating the performance of the Committees.	COMPLIANT	The Governance Committee is responsible of evaluating the performance of the Board and every committee.  Links and Reference:  • SEDP MBA Governance Committee Charter https://mba.sedp.ph/files/SEDP%20MBA%20Governance%20Committee%20Charter%20(1).pdf	
3. Committee Charters were fully disclosed on the comp any's website.	COMPLIANT	Links and Reference:  • SEDP MBA Website (Policies)  https://mba.sedp.ph/corporate-governance/#policies	
<b>Principle 4:</b> To show full commitment to the responsibilities, including sufficient time to be		ectors should devote the time and attention necessary to proper rporation's business.	ly and effectively perform their duties and
Recommendation 4.1			
1. The Directors attends and actively participates in all meetings of the Board, Committees and shareholders in person or through tele or videoconferencing conducted in accordance with the rules and regulations of the Commission.	COMPLIANT	Links and Reference:  • SEDP MBA 2020 Annual Report Page 9 https://mba.sedp.ph/mba.sedp.ph/%20PDFs/SEDP%20MBA%20202 0%20ANNUAL%20REPORT.pdf	
2. The director's review meeting materials for all Board and Committee meetings.	COMPLIANT		
3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.	COMPLIANT	Links and Reference: Board of Trustees Meeting Minutes  BOT Meeting December 18, 2020 .pdf	

Recommendation 4.2			
1. Non-executive directors concurrently serve as directors to a maximum of five Insurance Commission Regulated Entities (ICREs) and publicly listed companies to ensure that they have sufficient time to fully prepare for meetings, challenge Management's proposals/views, and oversee the long-term strategy of the company.	COMPLIANT	Links and Reference:  CORPORATE GOVERNANCE MANUAL  PART II – GOVERNANCE STRUCTURE  Multiple Board Seats Page 7  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA- Corporate-Governance-Manual.pdf  SEDP MBA 2020 Annual Report Page 4-7  BOT Profile on Directorship to other PLC  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA%20202 0%20ANNUAL%20REPORT.pdf	
Recommendation 4.3			
1. The directors notify the company's board where he/she is an incumbent director before accepting a directorship in another company.	COMPLIANT		Almost all the member of the Board of Trustees does not have any Directorship to any PLC
Principle 5: The Board should endeavor to ex	xercise an objective ar	d independent judgment on a corporate affairs.	
Recommendation 5.1			
1. The Board is composed of at least twenty percent (20%) independent directors	COMPLIANT	Links and Reference: SEDP MBA has 3 Independent Trustees out of 7 members of the Board. 43% https://mba.sedp.ph/who-we-are/our-institution	
Recommendation 5.2			
1. The independent directors possess all the necessary qualifications and none of the disqualifications to hold the position.	COMPLIANT	Links and Reference:  • BOT Election Guidelines Il-Qualifications, Remuneration & Term of Office #4 https://mba.sedp.ph/files/BOT%20Election%20Guidelines.pdf  Independent Trustees Profiles: https://mba.sedp.ph/staff/DR-TERESITA-Q-GALANG-CPA-DBA https://mba.sedp.ph/staff/FR-JONNATHAN-L-CALLEJA https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO	

Recommendation 5.3			
1. The independent directors serve for a maximum cumulative term of nine years. As far as Insurance Companies are concerned, the foregoing term limit shall be reckoned from 02 January 2015 while the reckoning date for the Pre-Need Companies and Health Maintenance Organizations shall be from 21 September 2016. For the other covered entities, all previous terms served by existing Independent Directors prior to the effectivity of this Circular shall not be included in the application of the term limit prescribed in this item.	COMPLIANT	Links and Reference:  • BOT Election Guidelines II Qualifications, Remunerations & Term of Office # 3  https://mba.sedp.ph/files/BOT%20Election%20Guidelines.pdf	
2. The company bars an independent director from serving in such capacity after the term limit of nine years.	COMPLIANT	Links and Reference:	
3. In the instance that the company retains an independent director in the same capacity after nine years, the board submits to the Insurance Commission a formal written justification and seeks shareholders approval during the annual shareholders' meeting.	COMPLIANT	BOT Election Guidelines II Qualifications, Remunerations & Term of Office # 3     https://mba.sedp.ph/files/BOT%20Election%20Guidelines.pdf	SEDP MBA follows the term limit of the independent trustee of nine years.  No Independent Trustees had served for more than nine years.
Recommendation 5.4			
1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals	COMPLIANT	The President is the Chairman of the Board of Trustees while the General Manager is the CEO.  Links and Reference: SEDP MBA Website (Board of Trustees and Management and Staff) https://mba.sedp.ph/who-we-are/our-institution	

2. The Chairman of the Board and Chief Executive Officer have clearly defined	COMPLIANT	Roles and Responsibilities of the General Manager and President	
responsibilities.		Links and Reference:	
·		Amended By Laws July 25, 2020 Page 9	
		Function & Powers of Officers	
		SEDP MBA BYLAWS_July 25, 2020 pending for IC Approval.pdf	
		Job Description of General Manager	
		SEDP MBA Staff jobdescription june 2015.pdf	

Recommendation 5.5			
1. If the Chairman of the Board is not an independent director or where the roles of Chairman and CEO are being held by one person, the Board should designate a lead director among the independent directors.	COMPLIANT	The President is the Chairman of the Board of Trustees while the General Manager is the CEO.  Links and Reference: SEDP MBA Website (Board of Trustees and Management and Staff) https://mba.sedp.ph/who-we-are/our-institution	
Recommendation 5.6			
1. Directors with a material interest in a transaction affecting the corporation should abstain from taking part in the deliberations for the same.	COMPLIANT	The members of the Board of Trustees do not have material interest in any transactions in compliance to the policy on related party transactions.	
Recommendation 5.6			
1. The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance, and risk functions, without any executive directors present to ensure that proper checks and balances are in place within the corporation.	COMPLIANT	Link and References:  Minutes of the meeting of Audit Committee  AUDIT COM.MEETING- June 25.pdf	
2. The meetings are chaired by the lead of the independent director.	COMPLIANT		
<b>Principle 6:</b> The best measure of the Board's effectiveness through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.			
Recommendation 6.1			

<ol> <li>The Board conducts an annual assessment of its performance as a whole.</li> <li>The performance of the Chairman is assessed annually by the Board</li> <li>The performance of the individual member of the Board is assessed annually by the Board.</li> </ol>	COMPLIANT  COMPLIANT  COMPLIANT	Links and Reference:  The Board of Trustees conducted Performance Evaluation at the end of 2020 for the period of January 2020-December 2020 (See attached accomplished BOT Performance Evaluation Tool)  https://mba.sedp.ph/mba.sedp.ph%20PDFs/Fr.%20Jose%20 Victor%20E.%20Lobrigo.pdf	
4. The performance of each committee is assessed annually by the Board.		https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Fr.%2oRex%2oPaul%2oArjona.pdf https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Amy%2oBombuhay.pdf https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Andres%2oPaclibar.pdf https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Teresita%2oGalang.pdf https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Fr.%2oJonnathan%2oCalleja.pdf https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Fr.%2oJonnathan%2oCalleja.pdf	
5. Every three years, the assessments are supported by an external facilitator.	NON- COMPLIANT		This will be for compliance the following ye
Recommendation 6.2			
1. Board has in place a system that provides, at the minimum, criteria, and processes to determine the performance of the Board, individual directors, and committees.	COMPLIANT	Links and Reference:  The Board of Trustees conducted Performance Evaluation at the end of 2020 for the period of January 2020-December 2020 (See attached accomplished BOT Performance Evaluation Tool)	

		https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Fr.%2oJose%2oVictor%2oE.%2oLobrigo.pdf  https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Fr.%2oRex%2oPaul%2oArjona.pdf  https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Amy%2oBombuhay.pdf  https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Andres%2oPaclibar.pdf  https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Teresita%2oGalang.pdf  https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Fr.%2oJonnathan%2oCalleja.pdf  https://mba.sedp.ph/mba.sedp.ph%2oPDFs/Jennifer%2oCasco.pdf	
2. The system allows for a feedback mechanism from the shareholders	COMPLIANT	Links and Reference:  The stakeholders can anytime access our website for feedbacking. <a href="https://mba.sedp.ph/contact-us">https://mba.sedp.ph/contact-us</a>	
Principle 7: Members of the Board are duty-bo	ound to apply high e	thical standards, taking into account the interests of all stake	eholders.
Recommendation 7.1			
1. Board adopts a Code of Business Conduct and Ethics, which provides standards for professional and ethical behavior, as well as articulates acceptable and unacceptable conduct and practices in internal and external dealings of the company.	COMPLIANT	Links and Reference:  • SEDP MBA Code of Discipline  https://mba.sedp.ph/mba.sedp.ph%20PDFs/Code-of- Discipline.pdf	

2. The Code is properly disseminated to the Board, senior management, and employees.	COMPLIANT	The Handbook for Code of Discipline was distributed to the Board of Trustees, Management, and Employees.  This Code of Discipline is mandatory discussed to the new employee and Board of Trustees upon entry as part of the orientation on policies and guidelines of SEDP MBA.	
3. The Code is disclosed and made available to the public through the company website.	COMPLIANT	Links and Reference:  • SEDP MBA Code of Discipline  https://mba.sedp.ph/mba.sedp.ph%20PDFs/Code-of- Discipline.pdf	
Recommendation 7.2			
1. The Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.	COMPLIANT	The conduct of Semestral Staff Performance evaluation is the proof of implementation and monitoring of staff compliance with the Code.	
2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.	COMPLIANT	Links and Reference: Performance Evaluation Policy PERFORMANCE EVALUATION POLICY.pdf	
		DISCLOSURE AND TRANSPARENCY	
<b>Principle 8:</b> The company should establish expectations.expectations.	corporate disclos	ure policies and procedures that are practical and in ac	cordance with best practices and regulatory
Recommendation 8.1			
1. The Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable, and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results, and business operations.	COMPLIANT	Links and Reference:  Annual Audited Financial Statements and Annual Report were disclosed at the website and readily available for viewing by our stakeholders.  https://mba.sedp.ph/corporate-governance/#disclosure	
Recommendation 8.2			

1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	COMPLIANT	Links and Reference:  Board of Trustees Profile  https://mba.sedp.ph/staff/FR-JOSE-VICTOR-E-LOBRIGO  https://mba.sedp.ph/staff/REV-FR-REX-PAUL-B-ARJONA  https://mba.sedp.ph/staff/MS-AMY-B-BOMBUHAY  https://mba.sedp.ph/staff/MR-ANDRES-M-PACLIBAR  https://mba.sedp.ph/staff/DR-TERESITA-Q-GALANG-CPA-DBA  https://mba.sedp.ph/staff/FR-JONNATHAN-L-CALLEJA  https://mba.sedp.ph/staff/MS-MA-CHRISTINA-CORTEZA	
2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	COMPLIANT	Links and Reference:  General Manager Profile  General Manager profile.pdf	
Recommendation 8.3			
1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.	COMPLIANT	Links and Reference:  • SEDP MBAAmended By Laws states that the member of the Board of Trustees shall not receive any salary due to their voluntary service to the association.  Article II – Section 7 <a href="https://mba.sedp.ph/mba.sedp.ph%20PDFs/sedp-mba-amended-by-laws_2018.pdf">https://mba.sedp.ph/mba.sedp.ph%20PDFs/sedp-mba-amended-by-laws_2018.pdf</a>	
2. Company provides a clear disclosure of its policies and procedure for setting Executive remuneration, including the level and mix of the same in the Annual Corporate Governance Report consistent with the ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.	COMPLIANT	Links and Reference:  SEDP MBA Salary Scale/Structure  sedpmba_organizationalstructure_job functions_remuneration-2019.pdf	
3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.	COMPLIANT	Links and Reference:  HR Manual Page 47-48 – Retirement Policy	

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		https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-HR-Manual.pdf	
Recommendation 8.4			
1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions.	COMPLIANT	Links and Reference:  Related Party Transaction Policy Page 11 – Annual Report https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA %202020%20ANNUAL%20REPORT.pdf	
2. Company discloses material or significant RPTs in its Annual Company Report or Annual Corporate Governance Report, reviewed and approved by the Board, and submitted for confirmation by a majority vote of the stockholders in the annual stockholders' meeting during the year.	COMPLIANT	Links and Reference:  Note 18 Page 33 Audited Financial Statement Report  https://mba.sedp.ph/mba.sedp.ph%20PDFs/Audited-FS-2020.pdf	
Recommendation 8.5			
1. Company's corporate governance policies, programs, and procedures are contained in its Manual on Corporate Governance (MCG).	COMPLIANT	Links and Reference:  • SEDP MBA Corporate Governance Manual <a href="https://mba.sedp.ph/mba.sedp.ph/20PDFs/SEDP-MBA-Corporate-Governance-Manual.pdf">https://mba.sedp.ph/mba.sedp.ph/20PDFs/SEDP-MBA-Corporate-Governance-Manual.pdf</a>	
2. The Company's MCG is posted on its company website	COMPLIANT	Link and References:  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA- Corporate-Governance-Manual.pdf	
<b>Principle 9:</b> The company should establish standitor's independence and enhance audit qu		propriate selection of an external auditor, and effective over	ersight of the same to strengthen the external
Recommendation 9.1			
1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.	COMPLIANT	Links and Reference:  •Audit Committee Charter Responsibility #1 https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA- Audit-Committee-Charterpdf  •AGM Minutes XI. APPOINMENT OF EXTERNAL AUDITOR TO AUDIT THE	

		2019 FINANCIAL STATEMENT https://mba.sedp.ph/mba.sedp.ph%20PDFs/AGMM- MINUTES.pdf	
2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board, and ratified by the shareholders.	COMPLIANT	100%	
3. For the removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.	COMPLIANT	2021 AGM Minutes Page 12-13 https://mba.sedp.ph/mba.sedp.ph%20PDFs/2021%20AGM M%20MINUTES.pdf	
Recommendation 9.2			
1. Audit Committee Charter includes the Audit Committee's responsibility on: i. assessing the integrity and independence of external auditors; ii. Exercising effective oversight to review and monitor the external auditor's independence and objectivity; and iii. Exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.	COMPLIANT	Links and Reference:  •SEDP MBA Audit Committee Charter  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP- MBA-Audit-Committee-Charterpdf	
2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	COMPLIANT		
Recommendation 9.3			
1. Company discloses the nature of non- audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	COMPLIANT	No transaction for Non-Audit Service rendered by the External Auditor	

potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity	COMPLIANT		Policies and guidelines for this non-audit services will be included in the on-going review and amendment of Board Committee charters
Principle 10: The company should ensure that	the material and re	portable non-financial and sustainability issues are disclosed.	
Recommendation 10.1			
1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social, and governance (EESG) issues of its business, which underpin sustainability.	COMPLIANT	Management of Pandemic in relation the effects to SEDP MBA Operations  Links and Reference:  • Audited Financial Statement Page 39  https://mba.sedp.ph/mba.sedp.ph/%20PDFs/Audited-FS-	
2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	COMPLIANT	2020.pdf	
<b>Principle 11:</b> The company should maintain a informed decision-making by investors, stake		nd cost-efficient communication channel for disseminating interested users.	relevant information. This channel is crucial for
Recommendation 11.1			
Recommendation 11.1  1. The company should have a website to ensure a comprehensive, cost-efficient, transparent, and timely manner of disseminating relevant information to the public.	COMPLIANT	Links and Reference:  •SEDP MBA Website  https://mba.sedp.ph	
1. The company should have a website to ensure a comprehensive, cost-efficient, transparent, and timely manner of disseminating relevant information to the		•SEDP MBA Website	
1. The company should have a website to ensure a comprehensive, cost-efficient, transparent, and timely manner of disseminating relevant information to the public.	INTERNAL CO	•SEDP MBA Website https://mba.sedp.ph  NTROL SYSTEM AND RISK MANAGEMENT FRAMEWORK nance in the conduct of its affairs, the company should cont	rol the system and enterprise risk management
1. The company should have a website to ensure a comprehensive, cost-efficient, transparent, and timely manner of disseminating relevant information to the public.  Principle 12: To ensure integrity, transparency	INTERNAL CO	•SEDP MBA Website https://mba.sedp.ph  NTROL SYSTEM AND RISK MANAGEMENT FRAMEWORK nance in the conduct of its affairs, the company should cont	rol the system and enterprise risk management

		AuditCommittee believes should be discussed privately.	
		3. Perform oversight financial management functions specifically in the areas of operational, legal and other risks of SEDP MBA.	
		4. Review the quarterly, semi-annual and annual financial statements before submissionto the Board.	
		5. Monitor and evaluate the adequacy and effectiveness of the internal control system.	
		6. Assess compliance with existing policies and procedures and applicable laws, rulesand regulations.	
		7. Review internal audit reports where applicable and monitor the status of therecommendations and their implementation.	
		8. Review and approve the annual internal audit plans and programs and ensure itsaccomplishment.	
		Link and references:  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA- Audit-Committee-Charterpdf	
2. Company has an adequate and effective enterprise risk management framework in the conduct of its business.	COMPLIANT		The comprehensive risk management framework is included in the formulation of the Board Risk Oversight Committee
Recommendation 12.2			
Company has in place an independent internal audit function that provides an independent and objective assurance, and	COMPLIANT	The independent internal auditor of SEDP MBA was outsourced from the partner MFI.	
consulting services designed to add value		Link and References:	
and improve the company's operations.		MOA with SEDP-Simbag sa Pag-Asenso Inc.	
		SEDP INC & SEDP MBA MOA.pdf	
Recommendation 12.3			
1. The company has a qualified Chief Audit Executive (CAE) appointed by the Board	COMPLIANT	The independent internal auditor of SEDP MBA was outsourced from the partner MFI.	
2. CAE oversees and is responsible for the		Link and References:	
internal audit activity of the organization, including that portion that is outsourced to a third-party service provider.	COMPLIANT	MOA with SEDP-Simbag sa Pag-Asenso Inc.	

3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.	COMPLIANT	SEDP INC & SEDP MBA MOA.pdf	
Recommendation 12.4			
1. The company has a separate risk management function to identify, assess and monitor key risk exposures.	COMPLIANT	Risk management is the responsibility of the Compliance	
Recommendation 12.5		officer of the Anti-Fraud plan.	
1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	COMPLIANT	Link and references:  Anti-Fraud Manual  https://mba.sedp.ph/mba.sedp.ph%20PDFs/Anti%20Fraud %20Manual.pdf	
2. CRO has adequate authority, stature, resources, and support to fulfill his/her responsibilities.	COMPLIANT		
	CULTIVATIN	NG A SYNERGIC RELATIONSHIP WITH SHAREHOLDERS	
Principle 13: The company should treat all share	eholders fairly and	equitably, and also recognize, protect, and facilitate the exer	cise of their rights.
Recommendation 13.1			
Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.	COMPLIANT	Link and Reference: • SEDP MBA Corporate Governance Manual https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-MBA- Corporate-Governance-Manual.pdf	
2. Board ensures that basic shareholder rights are disclosed on the company's website.	COMPLIANT	Link and Reference: • Page 8 of CorporateGovernance Manual https://mba.sedp.ph/mba.sedp.ph%2oPDFs/SEDP-MBA- Corporate-Governance-Manual.pdf	
Recommendation 13.2			

1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 21 days before the meeting.	COMPLIANT	The Notice of the meeting and Agenda for the 2020 Annual General Membership Meeting was uploaded to the Website 22 days before the AGM.  Links and Reference:  •SEDP MBA Website Notice of Meeting https://mba.sedp.ph/mba.sedp.ph/20PDFs/notice-ofga_2020.pdf	
Recommendation 13.3			
1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.	COMPLIANT	Links and Reference:  •SEDP MBA Website Minutes of Annual General Meeting  https://mba.sedp.ph/mba.sedp.ph%20PDFs/AGMM- MINUTES.pdf	
2. Minutes of the Annual and Special Shareholders' Meetings are available on the company website within five business days from the end of the meeting.	COMPLIANT	Links and Reference:  •SEDP MBA Website Minutes of Annual General Meeting  https://mba.sedp.ph/mba.sedp.ph%20PDFs/AGMM- MINUTES.pdf	
Recommendation 13.4			
Board has an alternative dispute     mechanism to resolve intra-corporate     disputes in an amicable and effective     manner	NON- COMPLIANT		To formulate the alternative dispute mechanism for inclusion in the Corporate Governance Manual
2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	NON- COMPLIANT		
		DUTIES TO STAKEHOLDERS	
		y contractual relations, and through voluntary commitments rtunity to obtain prompt effective redress for the violation of	
Recommendation 14.1			

1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth, and sustainability.	COMPLIANT	•Corporate Governance ManualPage 10-13 <a href="https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-">https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP-</a> MBA-Corporate-Governance-Manual.pdf	
Recommendation 14.2			
<ol> <li>Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.</li> </ol>	COMPLIANT	To protect SEDP MBA stakeholders the association formulated the anti-fraud plan.  Link and references:	
		Anti-Fraud Manual	
		https://mba.sedp.ph/mba.sedp.ph%20PDFs/Anti%20Fraud %20Manual.pdf	
Recommendation 14.3			
1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	COMPLIANT	Links and Reference:  Policy on how to communicate and protection to our stakeholders can be refer to our Whistleblower protection policy.	
		Whistleblower Protection Policy	
		https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA %20Whistleblower%20Protection%20Policy.pdf	
		The stakeholders are welcome to air their redress through our website.	
		SEDP MBA Website (Contact us)	
		https://mba.sedp.ph/contact-us	
<b>Principle 15:</b> A mechanism for employee partigovernance processes.	icipation should be	e developed to create a symbiotic environment, realize the co	ompany's goals and participate in its corporate
governance processes.			

<ol> <li>Board establishes policies, programs, and procedures that encourage employees to actively participate in the realization of the company's goals and its governance.</li> </ol>	COMPLIANT	The SEDP MBA Management and employees are responsible for formulating the Annual Operations Plan that will be approved by the Board of Trustees.  Link and References:  Annual Operations Plan  SEDP MBA 2021 Plan.pdf	
Recommendation 15.2			
1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.	COMPLIANT	The Board of Trustees approved the Anti-Fraud Plan  Link and References:  Anti-Fraud Manual  https://mba.sedp.ph/mba.sedp.ph%20PDFs/Anti%20Fraud %20Manual.pdf	For inclusion in the Code of Discipline policy
2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	COMPLIANT	The Anti-Fraud Manual is discussed during the orientation of new staff for their information and guidance.	
Recommendation 15.3			
1. Board established a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation.	COMPLIANT	SEDP MBA established Whistleblower protection policy approved by the Board	
2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	COMPLIANT	Link and References:  Whistleblower Protection Policy  https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA %20Whistleblower%20Protection%20Policy.pdf	
3. Board supervises and ensures the enforcement of the whistleblowing framework	COMPLIANT		
		Il its dealings with the communities where it operates. It ner that is fully supportive of its comprehensive and balanced of	
Recommendation 16.1			

1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business while contributing to the advancement of the society where it operates.	COMPLIANT	Links and Reference: Corporate Social Responsibility – Social Protection Program SEDP MBA 2020 Annual ReportPages 14-16 https://mba.sedp.ph/mba.sedp.ph%20PDFs/SEDP%20MBA %202020%20ANNUAL%20REPORT.pdf
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## CERTIFICATION

based on authentic records. Corporate Governance Report are true, complete and correct of our own personal knowledge and/or The undersigned certify that the responses and explanations set forth in the above Company's Annual

Signed in the City of LEGAZPI on the 29th of July 2021.

Signature over printed FR. JOSE VICTOR E. LOBRE

Signature over printed name NICA'B. MADRONA CORPORATE SECRETARY

Signature over printed name FR. JONNATHAN L. CALLEJA

ROBERTO DALIT

Signature over printed name CEO/ GENERAL MANAGER

Signature over printed name COMPLIANCE OFFICER JOSIE B. BELEN CORPORATE GOVERNANCE

INDEPENDENT DIRECTOR TERESITA Q. GALANG, CPA, DBA

Signature over printed name

document as follows: whom I have identified through competent evidence of identity) and their respective identification SUBSCRIBED AND SWORN to before me this 29th of July 2021, by the following who are all Personal

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Page No. 31; Book No. 9	TERESITA Q. GALANG	FR. JONNATHAN L. CALLEJA	JOSIE B. BELEN	NICA B. MADRONA	ROBERTO DALIT	FR. JOSE VICTOR E. LOBRIGO	NAME
ARMI L. BALLARA NOTARY PL NOTARIAL COMMISSION EXPI PER NO. 464 CS8/LEGAZE IBR NO. 146063/ALBA ROLL OF ATTORNE NCLE COMPLIANCE NO. VI-	01346005	01328681	01328717	01384303	01364773	01328680	ID NO.
ARMI L. BALLARAN-RABELAS  NOTARY PUBLIC  NOTARY PUB	LEGAZPI CITY, ALBAY/01-04-21	LEGAZPI (ITY, ALBAY/01-05-21	LEGAZPI CITY, ALBAY/01-05-21	LEGAZPI CITY, ALBAY/07-29-21	LEGAZPI CITY, ALBAY/01-28-21	LEGAZPI CITY, ALBAY/01-05-21	DATE/ PLACE ISSUED

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